

**ELECTRONIC JOURNAL OF
FAMILY BUSINESS STUDIES**

**SPECIAL ISSUE ON SOCIAL
CAPITAL**

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EDITOR'S NOTE

This issue of the Electronic Journal of Family Business Studies deals with Social Capital. It can be seen as a key resource. Social Capital also makes it possible to develop other forms of capital, such as Human, Financial, Physical, Symbolic, Cultural, and Emotional. Social capital is embedded in the relationships between people or organizations in a social network. This edition includes five papers. The first one by Dhaliwari et al. asks "Help or Hindrance?". The empirical data come from originally South Asian families who are now residents in the United Kingdom, and whose businesses have now their headquarters in the UK. The nature of their paper is exploratory.

The second one by Kontinen and Ojala discusses about the Bridging Social Capital in the Foreign Market Entry, and Entry Mode Change of Family Firms. Adler & Kwon (2002) have suggested in the prior literature two forms of Social Capital: internally focused bonding and externally focused bridging. Both the initial entry and the entry mode change are studied by the two Finnish writers.

The third paper is authored by Kaija Arhio whose contribution is "Learning Social Networks Producing Creative Quality and Value Innovations." Arhio uses the concept of network as a unit of analysis. Creative quality and value innovations can be achieved in a network structure by a so-called triple-loop learning. She illustrates that creative quality and value innovations can be valued with the framework of "the five S's". Her empirical data are from Finland.

Cisneros and Genin present a Tridimensional Model for the analysis of the management styles of small family business founders. The management styles have been illustrated with a cubic model, where the dimensions are Pater Familias, Homo Oeconomicus, and Homo Politicus. The challenges of managing the complexity of a family business system have formed the starting point for their analysis where the approach is conceptual.

Finally, in the fifth paper Bartoli et al. focus on the Farm Family Business in the Italian agriculture. They pay attention to the regional rural development policies. Socio-demographic factors are discussed in order to identify and verify the existence of a so-called district effect.

To conclude, it is my great pleasure as an invited editor to thank all these authors for their contributions and patience in improving the texts. Furthermore, a special thank goes also to the anonymous reviewers whose comments and suggestions have been really of vital importance. Finally, I want to thank my co-editor Linda Murphy for her contribution in the proofreading and editing.

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Luca Bartoli, Marcello De Rosa, and Massimo Sabbatini: Farm Family Business: The Relevance of District-Contexts in the Consumption of Rural Development Policies (pages 72-86).

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